



**Jennifer Ayer**  
Director of  
Human Resources  
YMCA of Arlington

Jennifer Ayer is the Director of Human Resources for the YMCA of Arlington.

Jennifer began working at the YMCA as a part-time After School Counselor in 1994 while attending college. In 1999, she started working in the Childcare Department as a Unit Director.

In March 2003, she began her current position as Director of HR.